Message Text

PAGE 01 SEOUL 02844 070457 Z

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FOR LAKAS, EB/CBA/OCA

E. O. 11652: N/A

TAGS: ENGR-ETRD-BEXP, KS

SUBJECT: INCHON THERMAL POWER PLANT UNIT NO 3

1. WE HAVE JUST RECEIVED A COMMERCIAL CABLE FROM GENERAL ELECTRIC CO. TRANSMITTING THE TEXT OF A CABLE GE SENT TO KECO RE INCHON THERMAL PLAN UNIT NO 3. TEXT OF CABLE FOLLOWS: QTE AS DISCUSSED DURING OUR MEETING WITH KECO DURING THE WEEK OF JAN 29, 1973, AND CONFIRMED BY MINUTES DATED JAN 31, WE HAVE BEEN CONDUCTING AN EXTENSIVE REPRICING PROGRAM COVERING THE EQUIPMENT AND ENGINEERING SERVICES FOR THIS PROJECT AS WE HAD HOPED TO BE ABLE TO SERVE YOU IN DEVELOPING A NEW PRICE WHICH WOULD REPRESENT BOTH A RATIONAL AND NOMINAL INCREASE AS COMPARED TO THOSE PRICES PREVIOUSLY GIVEN TO YOU FOR THIS STATION. HOWEVER. WE HAVE ENCOUNTERED A NUMBER OF PRICE INCREASES AND OTHER PROBLEMS RELATED TO THE EQUIPMENT AND DESIGN ENGINEERING SERVICES WHICH COMBINE TO PRODUCE A NEW CONTRACT BASIS WHICH WE FEEL WOULD NOT BE REASONABLE NOR ACCEPTABLE TO KECO. WE ARE REGRETFULLY FORCED TO THE CONCLUSION THAT THERE NO LONGER EXISTS A REASONABLE BASIS FOR THE CONTINUATION OF NEGOTIATIONS. WE HAVE, THEREFORE DISCONTINUED OUR EFFORTS AND WE HEREBY RESPECTFULLY LIMITED OFFICIAL USE LIMITED OFFICIAL USE

PAGE 02 SEOUL 02844 070457 Z

REQUEST THAT THE FORTHCOMING NEGOTIATION MEETINGS WITH KECO BE CANCELLED. WE WOULD, HOWEVER, APPRECIATE THE OPPORTUNITY TO PERSONALLY REVIEW THE ABOVE WITH YOU AT A MUTUALLY CONVENIENT TIME AND

WILL BE CONTACTING YOU IN CESS OF SHIFT, I THINK, IN RELATIVE POWER RELATIONSHIPS AND RELATIVE ECONOMIC RELATIONSHIPS, AND AS THEY AFFECT RELATIVE POLITICAL RELATIONSHIPS AMONG CONTRIES

WE DO LIVE IN QUITE A DIFFERENT WORLD, WHEN ONE TAKES THE TIME TO SIT BACK AND APPRAISE IT, THAT THE WORLD OF 1944-1945 AND 1950 WHEN OUR POST- WAR MONETARY INSTITUTIONS AND OUR POST- WAR TRADING INSTITUTIONS WERE FIRST ESTABLISHED. TO A TREASURY UNDER- SECRETARY OF MONETARY AFFAIRS, THE CHANGE IN THE WORLD ECONOMY CAN BE SUMMED UP VERY SIMPLY IN TWO STATISTICS. I DONT KNOW WHETHER THIS IMPRESSES OTHER PEOPLE, BUT I ASSURE YOU IT IMPRESSES SOMEONE SITTING WHERE I AM IN THE TREASURY.

IN 1945 WE HAD, IN THE UNITED STATES, EIGHTY PERCENT OF ALL THE INTERNATIONAL RESERVES IN THE WORLD. AND WE'VE GOT ANOTHER FIGURE OF EIGHTY NOW-- OUR NETT LIABILITIES, OUR DOLLAR LIABILITIES AGAINST OUR MEAGER ASSETS ARE 80 BILLION. SO WE'VE SHIFTED FROM EIGHTY PERCENT OF ALL THE ASSETS TO AN 80 BILLION NETT LIABILITY POSITION. AND THAT IS SOME REFLECTION OF THE CHANGE IN FINANCIAL CIRCUMSTANCES IN THE WORLD, AND THE RELATIVE POSITION OF THE UNITED STATES.

WHEN I BEGIN TALKING ON THIS THEME I ALWAYS RUN INTO SOME DIFFICULTY. PEOPLE SAY, "OH, YOU MAKE THE UNITED STATES SOUND LIKE AN ENFEEBLED GIANT, OR AN ENFEEBLED-- NOT EVEN A GIANT." NOW, I DONT WANT TO BE MISUNDERSTOOD. THE UNITED STATES IS STILL THE BIGGEST NATION IN ECONOMIC TERMS, IN THE WORLD. I STILL THINK WE'VE GOT THE STRONGEST ECONOMY, AND ITS A STRONG COUNTRY.

BUT, IN RELATIVE TERMS, IT CERTAINLY DOES NOT STAND OUT AS IT ONCE DID. WHATS BEEN GOING ON IN THE POST- WAR PERIOD. YOU HAVE FIRST THE RECOVERY AND THEN THE GROWTH OF EUROPE, THE INCREASING INTEGRATION OF EUROPE. WELL, ITS NOT QUITE A UNIT, AS YOU KNOW, AND THERE ARE KIND OF GROWING PAINS IN TERMS OF THE COMMON MARKET. UNCLASSIFIED UNCLASSIFIED

PAGE 03 SYDNEY 01123 01 OF 02 070456 Z

THE COMMON MARKET DOES REPRESENT A POTENTIAL ECONOMIC UNIT OF ROUGHLY THE SIZE OF THE UNITED STATES, A LITTLE BIGGER IN SOME RESPECTS, A LITTLE SMALLER IN SOME RESPECTS. BUT THERE YOU ARE WITH AN ECONOMIC UNIT, AND A POTENTIALLY UNITED AND GETTING MORE UNITED ECONOMIC UNIT OF THE SAME SIZE AND POWER AS THE UNITED STATES.

ON THE OTHER SIDE OF THE WORLD, ACROSS THE PACIFIC, YOU HAVE JAPAN, WHICH OF COURSE IS SMALLER IN TERMS OF POPULATION, BUT ENORMOUS GROWTH, NOW AN INDEPENDENT, STRONG FORCE IN THE WORLD ECONOMY, QUITE UNLIKE THE SITUATION TWENTY YEARS AGO. THE WHOLE PACIFIC BASIN HAS BECOME MORE PROMENENT. YOU THOUGHT OF AN ATLANTIC WORLD TWENTY YEARS AGO, FOR BETTER OR FOR WORSE. YOU

CANT REALLY THINK OF IT IN THAT SENSE ANY MORE WITHOUT TAKING ACCOUNT. NOT ONLY OF JAPAN. BUT OF THE PACIFIC BASIN.

THE GROWTH IN CANADA, OF COURSE, STRIKES US IN THE UNITED STATES, AND AUSTRALIA-- I DONT HAVE TO TELL YOU ABOUT AUSTRALIA, BUT ITS OBVIOUSLY GROWING, AND A FORCE TO BE TAKEN ACCOUNT OF IN A WAY THAT, RIGHTLY OR WRONGLY, WAS NOT DONE TWENTY YEARS AGO.

THEN FINALLY, YOU HAVE THE DEVELOPING WORLD, STILL WEAK, IN SOME SENSE, ECONOMINCALLY-- WE TEND TO THINK OF IT AS WEAK, AND THATS TRUE IN PER CAPITA INCOME TERMS, IN TERMS OF POVERTY. BST EVEN IN THE DEVELOPING WORLD YOU HAVE STRIKING EXAMPLES OF A NUMBER OF COUNTRIES ENTERING INTO THE WORLD ECONOMY, NOT ONLY WITH RAW MATERIALS AND PRIMARY PRODUCTS, BUT WITH MANUFACTURING GOODS IN SOME CASES, AND INCREASING THEIR EXPORTS IN RECENT YEARS BY TWENTY OR THIRTY PERCENT, YEAR AFTER YEAR. BUT HOWEVER STRONG THEY ARE, AN INCREASINGLY SELF CONFIDENT AND INCREASINGLY VOCAL FORCE IN THE WORLD, THATS NOT GOING TO SIT ASIDE AND LET EVERYTHING BE DECIDED BY THE BIGGER COUNTRIES.

YOU HAVE AWORLD, AND THIS IS THE POINT I WOULD WANT TO LEAVE WITH YOU, OF MUCH MORE EQUALITY IN TERMS OF ECONOMIC POWER AND IN TERMS OF POLITICAL POWER. AND CERTAIN CONCLUSIONS, I THINK, FOLLOW FROM THAT VERY FUNDAMENTAL FACT. YOU KNOW, YOU LOOK AT THE INTERNATIONAL MONETARY SYSTEM AND THE WAY IT WORKED EARLIER IN THE POST- WAR PERIOD, AND NOT LOOKING AT ALL THE FORMALITIES OF THE STRUCTURE, BUT LOOKING AT THE WAY IT REALLY WORKED AND NOT MAKING TOO MUCH OF A CARICATURE OF IT-- IT CONSISTED OF THE UNCLASSIFIED

PAGE 04 SYDNEY 01123 01 OF 02 070456 Z

UNITED STATES SITTING THERE, AND NOT DOING TOO MUCH, EXCEPT MAINTAINING A PRESUMED INTERCHANGEABILITY BETWEEN DOLLARS AND GOLD, WHICH BECAME INCREASINGLY TENUOUS. BUT OTHERWISE, A PRETTY PASSIVE POLICY.

AND WHEN OTHER PEOPLE GOT INTO PROUBLE, THEY WOULD, IN EFFECT, CALL UP THE MANAGING DIRECTOR OF THE INTERNATIONAL MONETARY FUND AND SAY, "WE WANT TO DEVALUE", OR IF THEY GOT INTO TROUBLE IN ANY OTHER DIRECTION THEY MIGHT SAY, "WE WANT TO REVALUE, "--- THAT WAS VERY RARE--- IT ALMOST NEVER HAPPENED UNTIL VERY RECENTLY. AUSTRALIA HAS SHOWN THE WAY IN SOME RESPECTS IN MAKING THIS MORE SYMMETRICAL.

BUT THEY WOULD SAY, "YOU KNOW, WE HAVE TO CHANGE", OR "WE HAVE TO CHANGE SOME OTHER POLICIES", AND THE FUND WOULD IN EFFECT SAY, "ALL RIGHT, GO AHEAD," AND THE UNITED STATES WOULD SAY, "ALL RIGHT, GO AHEAD". THERE WASNT MUCH ELSE YOU COULD SAY ABOUT IT. BUT THERE WAS A CERTAIN AMOUNT OF MANOEUVRABILITY, AS WE IN THE UNITED STATES THOUGHT, ANYWAY, ON THE PART OF OTHER COUNTRIES, THAT THE BIG UNIT IN THE MIDDLE, THE BIG PASSIVE UNIT IN THE MIDDLE, DOESN'T HAVE IN THE SAME WAY.

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